SPECIAL THANKS

Missouri Preservation extends special thanks to:

Certified Local Government Partner:

State Historic Preservation Office:

This conference is partially funded by a grant from the Missouri Department of Natural Resources, State Historic Preservation Office, and the U.S. Department of Interior, National Park Service. Grant awards do not imply an endorsement of contents by the grantor. Federal law prohibits discrimination on the basis of race, religion, sex, age, handicap or ethnicity. For more information, write to the Office of Equal Opportunity, U.S. Department of the Interior, Washington D.C. 20240.

CEUs/ADVANCED TRAINING

CLG Training

Attendance at the conference workshops and sessions fulfills fiscal year 2014 training requirements for Certified Local Government commissioners and staff.

Missouri Preservation is a registered provider of AIA/CES. Most educational sessions, the keynote address, and advanced training workshops provide continuing education, health, safety, welfare (HSW) credits.
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Hall of Waters
Photo courtesy of Kevin Morgan
Missouri Preservation advocates for, educates the public about, and assists in the preservation of architectural and historic landmarks that embody Missouri's unique heritage and sense of place.

Missouri Preservation welcomes you to the 2014 Statewide Preservation Conference in Excelsior Springs. Since 1996 Missouri Preservation has hosted the annual statewide conference, held at different locations throughout the state, and serving to educate professionals and the public by offering presentations on relevant topics by leading speakers in the preservation field.

Missouri Preservation plays a key role in planning and co-sponsoring training for preservationists with the State Historic Preservation Office (SHPO) through workshop topics including historic tax credits, Section 106 guidelines, survey procedures, National Register requirements and best preservation practices. Additional workshops are offered to the general public through regional informational and technical workshops.

As an advocate for the field of preservation, the organization publishes newsletters highlighting preservation activities in the state, maintains a group email connection with members, maintains an online resource directory, collaborates with other organizations to provide volunteer grassroots activities, and participates in the legislative awareness day at the State Capitol. Missouri Preservation publishes a yearly list of "Most Endangered Historic Places" to encourage protection of significant historic properties and to recognize the most outstanding preservation achievements in Missouri at an Honor Awards Ceremony held in the rotunda of the Missouri State Capitol.

Missouri Preservation takes great pride in being able to offer technical expertise and provide on-the-ground assistance through a professional staff. Guidance for owners is also provided in the form of professionals (architects, structural engineers, historians, specialty contractors, and building conservators among others) who volunteer to make site visits to share their expertise.

Established in 1976, Missouri Preservation is the only statewide 501c3 non-profit organization dedicated to preserving Missouri's sense of place and community for future generations.

To learn more or to become a member visit us at: www.preservemo.org
The Springs
The rarity of having twenty separate mineral springs bubbling out four distinct varieties of water is what gave Excelsior Springs, Missouri the rightful claim to having the world’s greatest group of mineral waters. The first spring around which the town was built in 1880 was called Siloam, the only natural supply of ferromanganese mineral water in the United States and one of only five known worldwide. By 1881 a pump was installed within a small wooden pavilion and it was proclaimed that no town in Missouri had ever grown more rapidly in the ensuing twelve months than Excelsior Springs. Well-known celebrities frequented the city and citizens engaged George Kessler to design Siloam Spring Park and Pavilion, built in the 1920s.

Today the magnificent Depression Era-Art Deco Hall of Waters stands on the site of Siloam Spring, capped beneath the north terrace. The Hall was built from 1936 to 1938 to create a center for dispensing the mineral waters and, at that time, was the most completely outfitted health resort in the United States. During construction, the evidence of the Kessler design was beginning to slowly disappear. The building currently serves as the City Hall and Visitor Center.

The People
In 1912, the present and third Elms Hotel opened. The guest list included the names of Roosevelt and Rockefeller, as well as Hollywood celebrities and Chicago underworld figures. Other guests included oil magnate Harry Sinclair, artist Thomas Hart Benton, and television personality Dave Garroway.

In 1936, with the Depression at its apex, the townspeople decided to hold a Spring Festival. Willard Robison, a nationally known orchestra leader, dedicated his nationwide radio program to Excelsior Springs. On hand for the festival were the renowned artist, Thomas Hart Benton, a world famous harpist, and songwriters for Mickey Mouse cartoons.

The national media focused on Excelsior Springs on Nov. 3, 1948, when Harry S. Truman, having spent election night at the Elms Hotel, was elected President. Truman was photographed at the Elms Hotel holding up a Chicago Daily Tribune front page, which ran the headline “Dewey Defeats Truman.” Having gone to press early in an attempt to beat other news agencies, the staff had mis-called the outcome. After one of the most amazing political upsets in history, the President calmed his excitement with a mineral bath at the Elms.

Today the Elms Hotel and Spa, after a nearly $20 million renovation in 2012, is posed as the stage for the 2014 Missouri Preservation Conference. The multi-use Elms Hotel and Spa continues to be a source of economic vitality in the area, offering convenient access to a unique environment for pleasure and business endeavors.

The Excitement
A new excitement is unfolding within Excelsior Springs as local planners and citizens foster heritage tourism through the natural beauty of the valley and hillsides, its historic parks and golf course, and its historic buildings. Much hard work has already been invested through new streetscapes, historic lighting, and a resurgence of business in the downtown shopping district. Excelsior Springs future in preservation will provide for restoration of under-used areas of the Hall of Waters, redevelopment plans for historic neighborhoods, and exploring the use of mineral waters for drinking and “taking the baths.”
It is an honor for the City of Excelsior Springs, Missouri to serve as host for the 2014 Missouri Preservation Conference. Your presence here is helping us to once again develop our own unique imprint as a destination place and we hope that you will return often as friends.

To learn more: http://www.cityofesmo.com/

Elms Hotel and Bridge Postcard, courtesy of Bill Hart

Elms Bridge, Photo courtesy of Kevin Morgan
LOCAL LODGING

Elms Hotel & Spa
401 Regent Street,
Excelsior Springs, MO 64024
(816) 630-5500
http://www.elmshotelandspa.com/
Group Code: MO Preservation
$104 per night

Monterey Motel
217 Veterans Memorial Drive
Excelsior Springs, MO 64024
(816) 637-3171
Group Rate: Preservation Conference
$40-45 per night based on double occupancy

Bed & Breakfasts
For more lodging options check online at www.visitexcelsior.com or call Excelsior Springs Chamber of Commerce, 816-630-6161, for specifics.
The present Elms Hotel is actually the third Elms Hotel. The first was constructed in 1888 and was destroyed by fire in 1898. A second hotel opened in July of 1909, but was also destroyed by fire after only 15 months. The present Elms Hotel was built by the Elms Realty Company, and opened in August of 1912. It was designed by Kansas City architects Jackson and McIlvain in the Tudor Revival style. The hotel has been sold a number of times and suffered through economic downturns, however, having just completed a $20-million renovation in 2012, the Elms is more lovely and luxurious than ever. Under the leadership of Widewaters Hotel Management, restoration and remodeling included guest rooms and suites, the restaurant, Elms spa and lobby. An iconic destination for more than 125 years, The Elms Hotel & Spa is renowned for its beautifully appointed accommodations, lavish amenities, lovely grounds and gardens and standard-setting service. The Elms has been frequented by celebrities, politicians, and notorious persons alike, earning international fame and establishing itself as an integral part of Excelsior Springs history. It is individually listed on the National Register and the hotel and surrounding neighborhood was included on the National Register as an historic district in March of this year.
Registration & AIA Sign-in
8:00 am-5:00 am
The Elms Lobby

Exhibits and Trade Show
8:00 am-5:00 pm
Regent Ballroom
Refreshments sponsored by
Marsh & Company, P.A.,
Certified Public Accountants

Historic Building Development
9:00 am—5:00 pm
Workshop sponsored by Stark, Wilson, Duncan Architects, Inc.

9:00-10:00  The New IRS Safe Harbor for Historic Tax Credit Transactions & Its Impact
In December 2013, the IRS issued Historic Tax Credit safe harbor guidance by way of Revenue Procedure 2014-12, which “establishes the safe harbor requirements under which the IRS will not challenge partnership allocations of Section 47 historic rehabilitation tax credits (HTCs) by a partnership to its partners.” It is the IRS’ intention that the safe harbor will provide more predictability regarding the allocation of Historic Tax Credits, but is that truly the case? What does all this mean for those on the ground seeking these credits? Attorney Shawn Whitney and CPA Michael Kressig will educate the conference audience by: 1) thoroughly defining Revenue Procedure 2014-12, 2) providing suggestions for revising equity structures and 3) explaining how the new procedure impacts the HTC market.

Speakers: Shawn Whitney, Partner, Spencer Fane Britt and Browne, LLP
Michael Kressig, Partner, St. Louis Office, Novogradac & Company LLP

10:15-10:45  Documenting Developer’s Fees—What Needs to Be Submitted and What Types of Functions Are QREs?
In the last few years, both the DED and the IRS have gotten more particular about justifying that the developer’s fee has been earned. So that developers can be recording this information throughout the project, this session will review the specific documentation that will need to be submitted to DED with the cost certification to document the developer’s tasks and time spent, as well as the kinds of documentation that proves there will be funds available to pay the accrued fee. In addition, the array of tasks performed by developers will be reviewed to better identify which tasks are QRE eligible and which ones may not be eligible for credits.

Speaker: Nathan Potter, Manager of Development Finances, Department of Economic Development
11:00-12:00  Those Thornier Issues of Determining Eligibility to the National Register of Historic Places
Missouri’s own reviewer at the National Register office, Barbara Wyatt, will discuss some of the more complex issues of determining when a building or district is eligible for listing in the National Register of Historic Places. In particular, she will address the analysis of historic integrity, especially when buildings have had some alterations or changes over the years, issues revolving around trying to define district boundaries, and some of the finer points of assessing eligibility for Mid-Century buildings that are just reaching 50 years old but have not been thoroughly surveyed in most communities.

Speaker:  Barbara Wyatt, Historian, National Register/NHL Programs, National Park Service

12:00-1:00  Networking Luncheon with Workshop Participants, Speakers, and Exhibitors
Sponsored by Spencer Fane Britt & Browne, LLP

1:00-1:20  If I Had Only Known!!! The Top 10 Mistakes Made When Filing Tax Credit Applications
All too often it is some small mistake that means that you cannot utilize the historic tax credits to their full extent. In some cases it is how the ownership is structured, sometimes it is the documents submitted, and in other cases it could be when or to which agency the application is submitted. Having seen too many people coming to his office pleading for help when it is too late, Attorney David Richardson at Husch Blackwell will review the top ten worst mistakes that he has seen, some of which can keep you from using the state tax credits at all!

Speaker:  David G. Richardson, Partner, Husch Blackwell

1:20-1:45  Refresher Course: The documentation Needed for the Preliminary Missouri Historic Tax Credit Application
For those who have not submitted applications recently (or ever) for historic tax credits, Administrative Rules and the 2009 law changes have meant that DED has fine-tuned their list of documents needed when submitting the Preliminary Application for the Missouri Historic Credits. This session will review that list and also clarify how the submission process differs for a state-only application and those that are also submitting a federal historic tax credit application.

Speaker:  Nathan Potter, Manager of Development Finances, Department of Economic Development
Certifying a Rehabilitation for Federal Tax Credits: A Review of the Basics and a Few Recent Changes

Anyone can fill out a form and take some pictures, but why then does the review of so many Certification Applications result in putting them on hold or yield a decision with multiple conditions? Learn to use the process like a pro so that you can get the quick clean approval your bank and DED wants. We will review recent changes to the forms—and explain the diminished tolerances for incomplete applications. A review of the general principles of applying the Standards will be followed by more detailed coverage of the key issues that can jeopardize a certification by the way they are handled or delay the review because they are inadequately covered in the application and accompanying documentation. These same design review procedures are utilized by the SHPO when reviewing applications for Missouri Historic Tax Credits.

Speaker: John Sandor, Architectural Historian, Technical Preservation Services, National Park Service
Advanced Training Workshop 2: 10/6/14

Registration & AIA Sign-in
8:00 am-5:00 am
The Elms Lobby

Exhibits and Trade Show
8:00 am-5:00 pm
Regent Ballroom
Refreshments sponsored by
Marsh & Company, P.A.,
Certified Public Accountants

Advanced Topics in Section 106 Review
9:00 am—5:00 pm
Presented by the Federal Advisory Council on Historic Preservation and The Missouri State Historic Preservation Office

Instructor: Tom McCulloch, Senior Program Analyst for the Advisory Council on Historic Preservation

9:00-10:30 Introductions and Objectives
At the end of this workshop, you will be able to:
  • Describe tools and strategies to effectively manage consultation
  • Consider questions to raise in determining appropriate mitigation

Consultation Foundations
Review five guiding principles for Section 106 consultation and set a course for consultation that follows the basic structure for decision making under the regulations.

Effective Problem Solving through Consultation
Good management of the consultation process encourages agreement and contributes to successful outcomes. How do you achieve that in complex or controversial cases? What are potential pitfalls, and how can you avoid them? Consider tools that can assist in achieving consultation goals, including strategies for tribal consultation and involving the public constructively.

10:30-10:45 BREAK

10:45-12:00 Small Group Exercise: Preparing for Consultation
Using a case scenario, develop a game plan for a complex consultation process. Who should be involved? What are likely information and documentation needs? How are consultation milestones measured in relationship to the project planning timeline?
Innovative Approaches to Section 106 Mitigation
Consider ways to develop innovative ideas for resolving adverse effects in the consultation process. This module will highlight examples of big picture mitigation strategies that focus on project-scale outcomes. Consider what mitigation means in Section 106 and the kinds of questions all consulting parties should ask in the course of determining what mitigation is appropriate.

Networking Luncheon with workshop participants, speakers, and exhibitors
Sponsored by Spencer Fane Britt & Browne, LLP

Roundtable Discussion:

Topic #1: Program Alternatives and Opportunities for Efficiencies
Programmatic Agreements and other 800.14 program alternatives offer opportunities to tailor the Section 106 process to a particular set of circumstances. Discuss how these tools can be used for a range of possible needs, including exempting activities unlikely to affect historic properties from further review, prescribing treatment measures for categories of historic properties or effects, or formalizing protocols for how non-federal parties assume responsibility for Section 106-related tasks.

Topic #2: Agreement Documents
What is the best approach to developing effective and efficient MOAs and PAs that are specific to an agency?

Topic #3: Developing a Consultation Plan for Your Agency
Can developing a consultation plan provide benefits to your agency in fulfilling your Section 106 requirements to consult with parties other than the SHPO (and tribes)? What elements should be included in a consultation plan and how do you get agency buy-in for changing the way you conduct consultation?

Additional Topics: Please bring your Section 106 problems for which you are seeking solutions!

BREAK

Barbara Wyatt, Missouri’s own National Register of Historic Places reviewer from the National Park Service, will join the open forum to answer questions relating to integrity, eligibility and other concerns.

Roundtable Discussion Continued and Final Comments
Tour of Historic Elms Boulevard and St. Luke’s Episcopal Church
5:30-6:30 pm

Sponsored by Novogradac & Co. LLP

After sitting all day, this will be your chance to stretch out. Starting at the Elms Hotel, the short walking tour will venture down Elms Boulevard, which provides a grand entry to The Elms Hotel and Spa. The guide will highlight the history of the first and second Elms hotels; the involvement of George E. Kessler, Kansas City landscape architect, in the boulevard design; and local trivia from homeowners along the boulevard. The tour will end with St. Luke’s, the Gothic Revival church, c1933, built of random ashlar “rubble” limestone and large stained glass windows. The tour will be led by Diane Montague of D.M. Montague & Associates CTA, Custom Group Tour Design. Diane is also a resident of Elms Boulevard and a member of the St. Luke’s Episcopal Church.

Networking Social with Conference Exhibitors
The Elms Hotel and Spa
401 Regent Street
6:30-7:30 pm

Sponsored by Enhanced Historic Credit Partners

Join us at the Elms Hotel for our opening social. The building is nestled in small park-like setting off of Kansas City Ave South and Regent Street. There is a convenient parking lot located on this corner, from which you can amble over to the Elms’ Regent Room. Come and see the luxurious renovations completed in 2012.
Emilie Evans
Detroit Preservation Specialist
Michigan Historic Preservation Network & National Trust for Historic Preservation

A Seat at the Table: Preservation and Rightsizing in Legacy Cities
Legacy city communities across the country are reeling from significant population loss and an abundance of vacant and neglected building stock as a result. With tremendous pressure to eliminate these “blighted” properties, aggressive demolition campaigns are underway across legacy cities, bolstered by considerable sums of money from state and federal sources. These challenges are daunting and overwhelming to the preservation community and no one yet has the answer for how communities can rightsize the right way.

Yet, this critical juncture in the life our cities’ built environment also provides opportunities for preservationists to push the limits of and challenge our field by engaging with new and non-traditional partners as well as collaborating with demolition decision-makers to help guide strategic implementation of demolition funds.

In Detroit, we at the Michigan Historic Preservation Network are working to meet these challenges through creative programming and innovative partnerships. One example is the Detroit Historic Resource Survey, a precedent-setting project that surveyed nearly 18,000 properties in just two weeks using smartphone technology and over 55 volunteers to help inform demolition decisions in the city.

Emilie’s Bio
Emilie Evans is a Preservation Specialist working jointly for the Michigan Historic Preservation Network and the National Trust for Historic Preservation in Detroit, focusing on issues at the intersection of rightsizing and preservation. Recently, Evans led a smartphone survey of historic districts in six Detroit neighborhoods targeted for blight mitigation, the results of which are currently helping to inform strategic demolition decisions.

Prior to relocating to Detroit, Evans resided in New York City where she managed BLDG92, a new museum and cultural institution at the Brooklyn Navy Yard. As an Adjunct Associate Professor at Columbia University’s Graduate School of Architecture, Planning and Preservation, Evans taught Oral History and the Built Environment, which looked at oral history as a tool to interpret historic and cultural resources. Evans holds master’s degrees in Historic Preservation and Urban Planning from Columbia.

Evans’ other historic preservation, planning and oral history projects include work in Amman, Jordan and New York City and range from a preservation plan for the monumental McKim, Mead and White IRT Powerhouse in Manhattan to an in-depth analysis on rightsizing in Buffalo, New York and Cleveland, Ohio.
Registration
8:00 am-5:00 pm
The Elms Lobby

Exhibits and Trade Show
8:00 am– 5:00 pm
Regent Ballroom
Refreshments sponsored by
St. Louis Equity Fund, Inc. and Kansas
City Equity Fund, LLC.

Opening Session and Keynote Address
9:00 am-10:15 am
Grand Ballroom
Sponsored by US Bancorp Community Development Corporation

Keynote Address: Emilie Evans
A Seat at the Table: Preservation and Rightsizing in Legacy Cities
Join us for a presentation led by Emilie Evans discussing the challenges and
opportunities for preservation at the forefront of rightsizing issues from an on-
the-ground perspective in Detroit while exploring parallels with Missouri and
other Legacy City communities across the country.

Ray’s Diner
Photo courtesy of Kevin Morgan
Block Session 1: 10:45 am – 12:00 pm

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<td><strong>Bricks and Martyrs: Fighting for Brick Streets</strong>&lt;br&gt;Discussion on Columbia City Council’s policy resolution for the accessibility, repair, maintenance and treatment of Columbia’s exposed and covered brick streets. Learn about the cost of brick street rehabilitation, the long-term economic benefits of brick streets over other paving methods, and other economic impacts of brick streets as a placemaking tool, in addition to traffic calming benefits.&lt;br&gt;&lt;br&gt;<strong>Speakers:</strong>&lt;br&gt;Rachel Bacon, AICP&lt;br&gt;Planner &amp; HPC Staff, City of Columbia&lt;br&gt;&lt;br&gt;Brent Gardner&lt;br&gt;Realtor, Re/Max Boone Realty</td>
<td><strong>Cleaning Historic Masonry</strong>&lt;br&gt;This will provide an understanding of the reasons for, and the methods, materials, and challenges involved in the preservation &amp; cleaning of historic masonry surfaces.&lt;br&gt;&lt;br&gt;<strong>Speaker:</strong>&lt;br&gt;J. Frank Halsey&lt;br&gt;President, Mid-Continental Restoration Co., Inc.&lt;br&gt;&lt;br&gt;<strong>Selecting Roofing Materials: New Options</strong>&lt;br&gt;Discussion of replacement roofing materials: evaluating the roof and the materials at hand, whether it’s matching historic material or cost effective compatibility.&lt;br&gt;&lt;br&gt;<strong>Speaker:</strong>&lt;br&gt;John Sandor&lt;br&gt;Architectural Historian, Technical Preservation Services, National Park Service</td>
<td><strong>Modern Expressionism: Free Form Concrete Architecture</strong>&lt;br&gt;An overview of Modern Expressionism and the construction principals of free-form concrete architecture with an open discussion, identification of examples in MO, and development of a context for more recent historic resources in the state.&lt;br&gt;&lt;br&gt;Participants are encouraged to bring photographs of Expressionism and free-form concrete structures.&lt;br&gt;&lt;br&gt;<strong>Speaker:</strong>&lt;br&gt;Amanda Burke&lt;br&gt;Historic Preservation Specialist, Missouri State Historic Preservation Office</td>
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Sponsored by<br>Debbie Sheals, Historic Preservation Consultant<br><br>Sponsored by<br>Rosin Preservation, LLC<br><br>Sponsored by<br>Melman, Alton, & Company, LLC

**State of Preservation Luncheon**<br>12:15 pm — 1:30 pm<br>Grand Ballroom<br>Sponsored by Gardner Capital, Inc.

Network with other conference participants and experts over lunch and listen to updates on the State of Preservation in Missouri.

**Speakers:**<br>Mark Miles, Director of the State Historic Preservation Office<br>Brad Wolf, President, Missouri Preservation<br>Bill Hart, Executive Director, Missouri Preservation
**Block Session 2: 1:45 pm - 3:00 pm**

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<td><strong>Involving the Public in Section 106</strong></td>
<td><strong>Downtown Excelsior Springs Renaissance</strong></td>
<td><strong>Get Your Word Out: News Writing Skills</strong></td>
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<td>Round table discussion of the legal requirements for public participation in Section 106, and examples of successful public outreach: how to reach the public, and how to inform the public of their 106 rights and ways find out information.</td>
<td>Excelsior Springs has come a long way baby! The renaissance began in the early 2000s with a streetscape — fast forward to 2012-13 with over $28 million in restoration and development downtown and the transformation is well underway. This session will be a classroom presentation documenting the progress and what tools were used including tax credits and the Main Street 4-Point Approach. Follow this up with the guided walking tour into the district.</td>
<td>Do you want to step-up your chances of getting good media coverage for your organization? This presentation is meant to maximize your chances of getting material picked up by the media. Learn how to write an effective media release from a media professional with over 20-years of experience. Presentation includes basic tips and suggestions for success as well as a survey of editors about what can be done to increase the use of your media release.</td>
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<td><strong>Speakers:</strong></td>
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<td>Toni Prawl</td>
<td>Keith Winge</td>
<td>David L. Burton</td>
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<td>Senior Historic Preservation Specialist, Missouri Department of Transportation</td>
<td>Community Development Coordinator, Missouri Main Street Connection</td>
<td>Civic Communication Specialist, MU Extension</td>
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<td>Karen Daniels</td>
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<td>Senior Historic Preservation Specialist, Missouri Department of Transportation</td>
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<td>Judith Deel</td>
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<td>Compliance Coordinator, Missouri State Historic Preservation Office</td>
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<td>Mike Meinkoth</td>
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<td>MoDOT Historic Preservation Manager</td>
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<td>Sponsored by Society of Architectural Historians, St. Louis Chapter</td>
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**Explore Historic Downtown Excelsior Springs**

3:00-8:00 pm

All Conference attendees are welcome to explore the great things downtown Excelsior Springs has to offer. Most of the shops and museums will have extended hours, so don’t miss out!

- Self-guided walking tours downtown
- Preservation Scavenger Hunt
- Open House of select downtown buildings, including some successful rehab projects
  - The Oaks Hotel Apartments, now senior living apartments
  - Mook Buildings, now an art gallery and a day spa
  - The historic Hiawatha Hotel, now a private residence
- Excelsior Springs Museum and Archives with a special exhibit, *Our Lives Our Stories*
- Extended downtown shopping hours until 8pm
**Block Session 3: 3:30 pm - 4:45 pm**

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<tr>
<th>Session 3A</th>
<th>Walking Tour</th>
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<td><strong>Kansas City Park System: Listing an Historic Landscape</strong></td>
<td><strong>Guided Walking Tour: Downtown as a Main Street Success</strong></td>
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<td>Kansas City System of Parks and Boulevards designed by George Kessler and Hare &amp; Hare is one of the most significant designed landscapes from the City Beautiful Movement in the United States. This session will present an overview of the system and the National Register nomination. The panel will discuss the process of documentation and nominating a designed landscape.</td>
<td>The 1970s and 80s were not kind to this community as modern medicine replaced the healing mineral waters that once drew thousands to this community. But in the most recent years the town has had a renaissance and transformation. The walking tour supplements Session 2B, pointing out the tools used, such as tax credits and the Main Street 4-Point Approach, in action.</td>
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<td>Panel:</td>
<td>Guide:</td>
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<td>Cydney E. Millstein</td>
<td>Keith Winge</td>
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<td>Architectural Historian, Architectural &amp; Historical Research, LLC</td>
<td>Community Development Coordinator, Missouri Main Street Connection</td>
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<td>Mark McHenry</td>
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<td>Director of Parks and Recreation Department</td>
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<td>Paul J. Novick</td>
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<td>Principal, Bowman Bowman Novick, Inc.</td>
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<td>Michelle Deidriech</td>
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<td>Historic Survey and Registration Coordinator, State Historic Preservation Office</td>
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<td>Barbara Wyatt</td>
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<td>National Register Reviewer, National Park Service</td>
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<td>Society of Architectural Historians, St. Louis Chapter</td>
<td>Karen Bode Baxter, Preservation Specialist</td>
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**Hall of Waters Evening Reception & Tour**

201 E Broadway  
5:00-7:00 pm

Sponsored by  
*Treasnor Architects, P.A.*  
*Susan Richards Johnson & Associates, Inc.*  
*Pishny Restoration Services*

Built on top of the Siloam Spring, on which the town was founded, The Hall of Waters was a 1935 Federal Public Works Administration project. The Art Deco and Depression Modern styled building contains the longest water bar known in the world.

Hall of Waters Postcard, courtesy of Bill Hart  
Women enjoying the Hall of Waters refreshments, Photo courtesy of Kevin Morgan
Registration
8:00 am-5:00 pm
The Elms Lobby

Exhibits and Trade Show
8:00 am– 5:00 pm
Regent Ballroom
Refreshments sponsored by AMEC Environment & Infrastructure, Inc.

Bus Tour of Watkins Woolen Mill State Park and Jesse James Farm & Museum
8:00 am—12:00 pm
Sponsored by James G. Staat Tuckpointing, Inc.

This walking tour will take you back in time. The Watkins Woolen Mill State Park showcases a fully equipped 1860 woolen mill and grist-mill, the Watkins 1850 Classic Revival style house, and a number of outbuildings, including the summer kitchen, smokehouse, ice house and fruit dry house. While the Visitors Center and Museum features exhibits on the Watkins family, Watkins' Bethany farm, the woolen mill and the impact of industrialization on everyday life in the 19th century.

The second portion of the tour includes the Jesse James Farmhouse and Museum. Jesse was born at the family home in 1847. He then followed his brother Frank into the Civil War as a soldier, followed by a life as an outlaw with Confederate guerrillas. Learn about the exploits of the brother outlaws, see the largest collection of James family artifacts and the original burial site of Jesse.

(The tour involves extensive walking, so wear your walking shoes)
<table>
<thead>
<tr>
<th>Block Session 4: 8:30 am– 9:45 am</th>
<th>Block Session 5: 10:15 am – 11:30 am</th>
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<tr>
<td><strong>Session 4A</strong></td>
<td><strong>Session 4B</strong></td>
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<tr>
<td><strong>Showcasing History: Celebrating Preservation Month</strong></td>
<td><strong>Green Rehabs--Sustainable Options for Historic Homes</strong></td>
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<td>A presentation on what Lee’s Summit does to recognize historic preservation month from Mayor Proclamations, Graves/Hale Historic Preservation Award recipients, historic reenactors, artifacts, fairs, museum and historic walking tours. All to bring community awareness to the rich history and heritage of Lee’s Summit.</td>
<td>The session will cover different methods and approaches to Green Rehab. First, Project Living Proof, run by the Metropolitan Energy Center, is a demonstration house that exhibits how to make a century-old home more energy efficient. Mr. Adams-Levitt will present an overview of the house’s rehabilitation and energy efficiency methods. Second, Patty Maher will present her Energy-Star renovation and rehab of 3457-3459 Wyoming in St. Louis, covering how preservation standards and Energy-Star were incorporated into the two townhouses.</td>
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<tr>
<td>Speakers: Kathy Smith&lt;br&gt; <em>President Lee’s Summit Historical Society &amp; Depot Museum, Chairperson of the Lee’s Summit Historic Preservation Commission</em>&lt;br&gt;&lt;br&gt;Rachel Treanor Norton, CPSM&lt;br&gt;<em>Vice Chairman Lee’s Summit Historic Preservation Commission</em></td>
<td>Speakers: Warren Adams-Leavitt&lt;br&gt;<em>Executive Director, Metropolitan Energy Center</em>&lt;br&gt;&lt;br&gt;Patty Maher&lt;br&gt;<em>Tiger Lily Development LLC</em></td>
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<td>Sponsored by&lt;br&gt;<em>RubinBrown, LLP, CPAs and Business Consultants</em></td>
<td>Sponsored by&lt;br&gt;<em>R.G. Ross Construction Co., Inc.</em></td>
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<th><strong>Session 5A</strong></th>
<th><strong>Session 5B</strong></th>
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<tr>
<td><strong>Preserving Ste. Genevieve: The Role of the Colonial Dames</strong></td>
<td><strong>Keeping Relevant: Modest Reforms for Standards and Policies in St. Louis</strong></td>
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<td>A session that traces historic preservation decisions made and their relationship to the growth of heritage tourism in Ste. Genevieve. This will cover the restoration of the NHL Louis Bolduc House (1949-1958); the restoration of the LeMeilleur House (1970 with planned new expansions to include two other 18th century vertical log houses); and a 1960s vintage bank.</td>
<td>A review of how St. Louis is responding to three important and common design review topics: solar panel installations that are visually compatible within historic districts; differentiating between highly visible and character-defining windows and those that are standard windows that are minimally visible when reviewing replacement window projects; and developing standards for contemporary design in local historic districts that can pass a “first glance” test for compatibility.</td>
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<tr>
<td>Speaker: Lesley Barker&lt;br&gt;<em>Executive Director, Bolduc House Museum</em></td>
<td>Speaker: Betsy H. Bradley&lt;br&gt;<em>Director, Cultural Resources Office, City of St. Louis</em></td>
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<td>Sponsored by&lt;br&gt;<em>Wollenberg Building Conservation, LLC</em></td>
<td>Sponsored by&lt;br&gt;<em>Quaker Windows &amp; Doors</em></td>
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Preservation Legacy Awards Luncheon
12:00 pm—1:30 pm

The Montgomery
425 S. Thompson Avenue
Sponsored by PARIC

The Art Deco commercial building was opened on October 4, 1930 with 32 departments. The building was constructed specifically for the Montgomery Ward Company, evident by the “MW” initials on the parapet. It went through several transitions but by 2011 it was restored as an event venue.

Block Session 6: 2:00 pm - 3:15 pm

<table>
<thead>
<tr>
<th>Bus Tour</th>
<th>Session 6B</th>
<th>Session 6C</th>
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<td><strong>Exploring Historic Excelsior Springs by Motor-Coach</strong>&lt;br&gt;This tour will explore the rich history of mineral springs and wells that Excelsior Springs, once known as America’s Haven of Health, was founded on and the early development of the town. While viewing such historic properties as the Elms Hotel, Wabash Railway Station, Lake Maurer camp, spring sites, the old post office, Flack Memorial Church, Carnegie Library and others, participants will be afforded the opportunity to get off the bus and explore several locations.&lt;br&gt;&lt;br&gt;<strong>Guide:</strong>&lt;br&gt;Janet Blauvelta&lt;br&gt;Lawyer, Chamber of Commerce volunteer</td>
<td><strong>Marbleizing Techniques</strong>&lt;br&gt;Marbleizing is the practice of imitating marble on a surface such as wood and plaster architectural elements, as well as many other surfaces, to increase the objects aesthetic appeal. With the use of paint and glazes, this session will demonstrate the tools, materials, techniques and stages used to imitate marble on a multitude of surfaces. (Time Permitting, attendees will have a chance to try their hand at some of the techniques demonstrated.)&lt;br&gt;&lt;br&gt;<strong>Speaker:</strong>&lt;br&gt;Bob McCarty&lt;br&gt;President/Owner, Painted Effects Contracting, LLC</td>
<td><strong>Cultural Resources and Technology at Camp Clark</strong>&lt;br&gt;This session will provide an introduction to archaeological and architectural investigations and techniques, geophysical technologies and applications, the use of GIS to show landscape changes over time, as well as the archival research completed to date investigations for Camp Clark, a Missouri WWII POW camp in Nevada, Missouri.&lt;br&gt;&lt;br&gt;<strong>Speakers:</strong>&lt;br&gt;Regina Meyer&lt;br&gt;Cultural Resource Manager, Missouri Army National Guard&lt;br&gt;From AMEC Environment &amp; Infrastructure, Inc.:&lt;br&gt;Grant Day&lt;br&gt;Associate Archaeologist&lt;br&gt;Matthew Prybylski&lt;br&gt;Project Architectural Historian&lt;br&gt;Duane Simpson&lt;br&gt;Associate Archaeologist</td>
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Sponsored by Husch Blackwell, LLP  
Sponsored by Huebert Builders, Inc.
Conference jump drives were generously sponsored by *Dalco Industries, Inc.*

Scholarships for Missouri Preservation local liaisons and CLGs were sponsored by *Brown Smith Wallace, LLC, Forsyth Engineering, Inc., and James G. Staat Tuckpointing, Inc.*

Scholarships for our four Student Interns helping at the conference were sponsored by *Foutch Brothers, LLC*
FEATURED SPEAKERS

Warren Adams-Leavitt
Warren Adams-Leavitt became Executive Director of the Metropolitan Energy Center, Inc. on November 1, 2013. Warren has 29 years of experience in community organization and development in the Kansas City area. He holds an MPA from University of Missouri-Kansas City (UMKC), has helped to launch three organizations and has organized and managed a wide variety of programs in response to community needs. Warren was hired by Metropolitan Energy Center in November 2011 as Director of Training Programs, and became Executive Director in October 2014.

Brad Allen
Brad represents Alice School near Cabool. He was raised on a dairy farm in Texas County where his family also raises hay and beef cattle. He has a degree from West Texas A&M University in Canyon, TX and was formerly an auditor in Dallas, Texas. In April, he returned to the Ozarks to assist his father run the family farm and trucking business. The family is in the process of restoring Alice School, which has been part of the family farm since the early 1950s. Various members of his family attended Alice until the country schools were consolidated. The family has carefully restored the exterior of the school. They still have the original teacher’s desk and chair, as well as student desks, which they hope to return to the school once the interior is restored.

Rachel Bacon, AICP
Rachel holds a BA in Political Science from the University of Missouri and a Master’s in City and Regional Planning from Ohio State University. Before moving back to Columbia, she worked as a planner for the City of Dublin, Ohio, staffing the Architectural Review Board, Planning and Zoning Commission and Board of Adjustment. She has worked as a planner for the City of Columbia for the past five years and is the staff liaison for the Historic Preservation Commission (HPC). She has also worked as an adjunct instructor for the University of Missouri Architectural Studies Department teaching coursework on urban design, placemaking and historic preservation. As the staff liaison for the HPC, Rachel is responsible for managing grant applications, surveys, outreach projects, and administering historic preservation overlay districts, demolition permits, and the City’s Certified Local Government (CLG) program.

Lesley Barker
Lesley Barker is the executive director of the Bolduc House Museum in Ste. Genevieve, MO which has been owned and operated since 1949 by The National Society of the Colonial Dames of America in the State of Missouri. Since 2009, she has been contributing leadership in the transition of this historic site from a traditional historic house museum to tell and an expanded story of New France, the OTHER Colonial America in the Spanish Illinois Country of Upper Louisiana. With an eclectic background in education and as a strategic planning and grant writing consultant for nonprofit organizations. Lesley brings creativity and innovation to every project she undertakes. She graduated cum laude from Washington University with a Bachelor of Arts Degree in Sociology, gained a Master’s degree in Teaching from Webster University and is currently a part-time PhD candidate in the Museum Studies Department of the University of Leicester in England.

Elizabeth Gilliam Beckett
Elizabeth is the Clay County Historic Sites Director and oversees the operation of the fully restored Mt. Gilead School (1870) in Kearney, Mo. She loves history, architecture, and historic buildings, particularly one room schools. She loves learning about one room schools, the students and hearing their stories. Plus she also attended first grade in a two room school.

Betsy H. Bradley
Betsy Bradley has been the Director of the Cultural Resources Office of the City of St. Louis since January 2011. The Cultural Resources Office staff of five reviews building permit applications in 17 local historic districts and supports a nine member Preservation Board of design professionals and citizens at large that establishes policy, approves of revisions to district standards, reviews all new construction and considers appeals and new applications as necessary.

Betsy has worked at the New York City Landmarks Commission, as a Cultural Resources Management Consultant in Ohio and Minnesota, and as a staff member of the Wyoming State Historic Preservation Office for three years prior to moving to St. Louis. She has a Master’s of Preservation from Columbia University and a Ph.D. in History from Case Western Reserve University. She currently teaches documentation and directs students’ thesis projects in the Goucher College Masters’ of Historic Preservation Program.

Amanda Burke
Amanda Burke is the Section 106 compliance reviewer for above ground resources at the Missouri State Historic Preservation Office. She received her Bachelor of Arts degree in Anthropology from Northwestern State University in Louisiana and a Masters of Fine Arts in Historic Preservation from Savannah College of Art and Design. She came to the SHPO office from the Mississippi Gulf Coast where she was the Historic Structures Field Team Coordinator for FEMA’s
Karen Daniels has been working in the field of historic preservation since 1989. She has a Bachelor’s degree from the Southeast Missouri State University Historic Preservation Program and a Master’s degree in Heritage Preservation from Georgia State University. She worked for the Southeast Tennessee Development District between 1989 and 2001 working with all federal historic preservation programs and assisting local communities develop museums, heritage tourism and historic preservation programs. During that time she assisted in countywide surveys and completed more than 20 National Register nominations. She has been with the Missouri Department of Transportation since 2001, doing Section 106 and Section 4(f) compliance for architectural and bridge resources. She has done mitigation for several architectural and bridge resources and is currently working on two programmatic agreements for bridges.

David Burton
For 13 years, David L. Burton has been the civic communication specialist for University of Missouri Extension in the 17 county region of Southwest Missouri. As part of his work with MU Extension he directs a project known as the Missouri Historic Schools Alliance. He is also on the board of directors for the Country School Association of America. Born and raised in Ash Grove, Mo., David is proud to call the Ozarks home. He has a master’s in communication from Drury University (2001) and bachelors in political science and communication/journalism from Drury University (1988). During his professional career, David was the managing editor of a weekly newspaper for five years, he worked in alumni and development at Missouri State University, and in public relations and marketing for Missouri’s electric cooperatives. Since 1989 he has been a member of the Missouri Press Association, Society of Professional Journalists, Springfield Writer’s Guild, Missouri Writer’s Guild and several work related professional organizations. Burton is the author of several books available through Amazon.com including: “A Driving Tour of One-Room Schools in the Ozarks,” (2013) “A History of One-Room Schools in Greene County, Mo.” (2012) and “Newswriting for the Non-Journalist.” (2014). David and his wife Stacey live in Republic, Mo., with their two children, Matthew and Lauren.

Amanda Crawley
Amanda Crawley is the Executive Director of Historic Kansas City, a nonprofit dedicated to the preservation of Kansas City’s heritage, neighborhoods, and historic built environment. She previously worked in real estate development on historic tax credit projects and as a project manager in UMKC’s Department of Architecture, Urban Planning + Design. A native of Kansas City, Amanda has a master’s degree in Historic Preservation from Columbia University with an emphasis in Preservation Planning.

Judith Deel
Judith Deel is Compliance Coordinator for the State Historic Preservation Office, Missouri Department of Natural Resources, where she has been employed since 1979. Of that time, she has spent 10 years (the best years) administering the Certified Local Governments Program, and the balance of her career in Section 106 Review and Compliance.

Michelle Diedriech
Michelle Diedriech started at the State Historic Preservation Office (SHPO) as the Survey Coordinator in 2007, where she set the standards for, and reviewed incoming architectural surveys throughout the State of Missouri. In 2013, she became the Historic Survey and Registration
FEATUERED SPEAKERS
(continued)

Coordinator and currently spearheads the National Register and Survey Program. Her interest in the preservation field started with a BA from Westminster College in Fulton, Missouri focusing on Classical, Anthropological, and Sociological studies. She then relocated to the United Kingdom where she earned two master degrees; the first in Roman Archaeology at the University of Nottingham and the second in Museum and Heritage Studies at the University of Newcastle upon Tyne.

Emilie Evans
Emilie Evans is a Preservation Specialist working jointly for the Michigan Historic Preservation Network and the National Trust for Historic Preservation in Detroit, focusing on issues at the intersection of rightsizing and preservation. Recently, Evans led a smartphone survey of historic districts in six Detroit neighborhoods targeted for blight mitigation, the results of which are currently helping to inform strategic demolition decisions.

Prior to relocating to Detroit, Evans resided in New York City where she managed BLDG92, a new museum and cultural institution at the Brooklyn Navy Yard. As an Adjunct Associate Professor at Columbia University’s Graduate School of Architecture, Planning and Preservation, Evans taught Oral History and the Built Environment, which looked at oral history as a tool to interpret historic and cultural resources. Evans holds master’s degrees in Historic Preservation and Urban Planning from Columbia.

Evans’ other historic preservation, planning and oral history projects include work in Amman, Jordan and New York City and range from a preservation plan for the monumental McKim, Mead and White IRT Powerhouse in Manhattan to an in-depth analysis on rightsizing in Buffalo, New York and Cleveland, Ohio.

Brent Gardner
Brent holds a degree in Economics from the University of Missouri. He has served on Columbia’s Historic Preservation Commission for 9 years (longest stint in the City’s history). During Brent’s tenure on the HPC, he has focused his advocacy on preserving and promoting Columbia’s historic brick streets, which are in disrepair. Brent has helped to get the public and the media interested in preserving the City’s bricks over many dozens of interviews and presentations over the years. Despite different objectives at times, Brent was able to craft a Brick Street Policy with City of Columbia Public Works, which was voted into effect in 2014. He also worked successfully to ‘save’ the oldest building in downtown Columbia, the 1836 school and hotel, the Neidermeyer Apartment Building in 2013, by battling developers who wanted to raze the building and construct a 10 story student housing apartment. The Neidermeyer is now being remodeled and is being used for affordable alternatives downtown. Brent is also the chairman of the Downtown Leadership Council, a city commission that advises city council in all matters that concern downtown Columbia.

J. Frank Halsey
Frank Halsey is the President and Chairman of the Board for Mid-Continental Restoration Company, Inc., an employee owned, specialty contracting business, headquartered in Fort Scott, KS since 1952. Mid-Continental currently services approximately 12 states throughout the Midwest and deep south, from four different office locations. Mr. Halsey has worked in the restoration and waterproofing industry for over 30 years. He has been part of several high-end masonry restoration projects across the country, and is actively involved in industry associations such as the Sealant, Waterproofing and Restoration Institute, where he is a Past President.

Bill Hart
Since joining Missouri Preservation’s staff in 2008 as a full-time Field Representative, Bill has logged thousands of miles visiting nearly 100 of Missouri’s 114 counties and bringing boots on the ground preservation services to Missouri communities. He has conducted workshops in historic building materials and conservation, tax credits, and the economic benefits of historic preservation. He has worked to enlarge and strengthen our Local Liaisons Program, seeking to identify a preservation “point person” in every county, and through his work in identifying emerging issues and providing advocacy for endangered resources has been instrumental in forming Missouri’s very first barn alliance. Recently, Bill was appointed as the Executive Director of Missouri Preservation. He has a Bachelor of Science from Southeast Missouri State’s Historic Preservation Program and did his graduate work in Architectural History at the Savannah College of Art and Design in Georgia, where he received the Tau Sigma Delta Bronze Medal for Excellence in Architectural History.

Helen Hunter
Helen represents the Cave Spring School (near Sarcoxie). She is the author of a book about historic schools in the Joplin area entitled, “Echoes of School Bells.” Helen actually attended Cave Spring School for seven years. For ten years she served as the secretary-treasurer of the Eastern Jasper County Historic Sites Association, which owns the school. She was in charge of special projects and instrumental in securing the grant that provided most of the funds to restore the school (including help from Missouri
Michael C. Kressig, CPA
Michael Kressig is a partner in the St. Louis office of Novogradac & Company LLP where he specializes in affordable housing and community development, including low-income housing tax credit, historic rehabilitation tax credit and new market tax credit transactions. He has more than 20 years of public accounting and business advisory experience. His consulting expertise includes forecasts and projections, deal structuring and related services, with an emphasis in developer consulting. Mr. Kressig also works extensively with real estate partnership and compliance audits and advises clients on accounting, tax and regulatory issues. Prior to joining Novogradac & Company LLP, Mr. Kressig was partner in charge of Sabino & Company’s Assurance Services Group, and directed the firm’s Real Estate Services Practice Group. Mr. Kressig also served as a senior manager with Deloitte LLP where he specialized in financial industry audits as well as merger and acquisition consulting and due diligence. Mr. Kressig received a degree in business administration from Rockhurst University. He is licensed in Missouri as a certified public accountant.

Patty Maher
Patty Maher has been doing total rehabs in south St. Louis since 1983. After a BA in philosophy from MU she attended Ranken Technical Institute for a 2 year carpentry program in the mid-70’s. She was part of the St. Louis Solar Greenhouse group in the 70’s in St Louis. Some of the present Green energy professionals were in that group back “in the day”. She later earned a Master’s Degree in Religious Studies with an emphasis on feminist theology from Washington University. After years of cabinetry, carpentry, decks and additions, her business evolved into total rehabs. She now incorporates green efficiency into historical preservation and has won several awards, including a 2014 St. Louis Landmark Award and 2013 St. Louis Growing Green Award for renovation from MO Gateway Chapter of US Green Building Council. Patty runs Tiger Lily Development LLC, Clover Leaf Properties LLC-General Contractor, and Mermaid Properties.

Bob McCarty
Since 1984, Bob McCarty has been decorating homes in the St. Louis area with his painted effects. When starting his business, McCarty was well versed in the area of wallpaper hanging. In the early eighties, decorative and faux painting started becoming very popular and McCarty took his business in that direction. Learning the techniques from the French, McCarty has pursued a more realistic approach with his faux painting. Trompe l’oeil, or fool the eye in French, is the realistic faux painting technique that replicates marble as it really looks. McCarty is not only an accomplished faux painter but his company specializes in the preparation and painting of the interior and exterior of homes and small businesses, they specialize in the preservation of historic wood sash windows. “When everything turned upside down in 2007-2008, I knew that our business could not survive concentrating on Faux and Decorative Painting. I knew we needed a new niche and preservation seemed to be the direction to go. We are able to use all of the aspects of painting in preservation as well as bringing in woodworking, my hobby, into this niche,” says McCarty. “Who knows, wallpaper just may come back into the vogue, and with that, everything will come full circle.”

Thomas McCulloch
Tom McCulloch is Senior Program Analyst and Senior Archaeologist in the ACHP’s Office of Federal Agency Programs. Tom focuses on historic preservation policy and guidance in key program areas (e.g. infrastructure reviews); improving federal agency compliance with Sections 106 and 110 of the NHPA through new guidance on preparing agreement documents and electronic submission of 106 documentation (e106); and expanding OFAP’s educational outreach to SHPOs, Indian tribes and Native Hawaiian Organizations. He also coordinates the ACHP’s efforts to address issues relating to archaeology. Tom has a Ph.D. in archaeology and has worked with a wide variety of land-managing agencies for the ACHP over the past 25 years.

Mark McHenry
Mark McHenry has over 37 years of experience in the Parks and Recreation Profession serving in various capacities within the City of Kansas City, Parks and Recreation Department as he worked and promoted through the organization culminating in being appointed Director in 2003. Mr. McHenry oversees an annual operating and capital budget of approximately $57,899,343 for all budget, financing, human resources, grounds and building maintenance, programs and public relations. Mark McHenry also works very closely with the Board of Parks and Recreation Commissioners, which consist of 5 members.

Mike Meinkoth
Michael Meinkoth is the Historic Preservation Manager for the Missouri Department of Transportation. He has worked for MoDOT for 20 years, starting as an archaeologist, then serving as the Archaeological Field Director/Assistant Historic Preservation Manager before becoming the Historic Preservation Manager in 2013. Previously, Mike worked 12 years as an archaeologist with the University of Illinois conducting Section 106 investigations for the Illinois Department of Transportation. Mike has a Master Degree in Anthropology with a focus on Midwestern

Preservation) and the school being placed on the National Register of Historic Places.
FEATUR ED SPEAKERS
(continued)

archaeology from the University of Illinois (1993), and a BA in Anthropology from Southern Illinois University at Edwardsville (1980).

Regina Meyer
Ms. Meyer received a bachelor’s degree in Anthropology (discipline Archeology) at Florida State University. She worked for the National Park Service, Southeastern Archeological Center, for 10 years before moving to Missouri and taking a job as the Missouri Army National Guard's CRM since 2000. Her areas of interest are Zooarcheology, Geographical Information System (GIS), Remote Sensing Applications, Global Positions System Mapping and Survey, Plantation Archeology, Civil War, & Prehistoric Archeology. She is currently finishing a MS in GIS. She has two children, Autumn (14) and Brandon (11).

Mark Miles
Mark Miles has over 30 years of experience working in the field of historic preservation. In 1982 he completed graduate course work in Historic Preservation at Ball State University and was hired by Historic Landmarks Foundation of Indiana to serve as the Director of their Eastern Regional Office. In that capacity, he was responsible for coordinating historic preservation activities in a 16-county territory in east central Indiana. In 1987, he accepted a position as Main Street Program Manager for the city of Boonville, Missouri, the first community in Missouri to adopt the four point Main Street approach for downtown revitalization. In 1989, he joined the Department of Natural Resources, Historic Preservation Program, as Chief of the Preservation Services Section. In 1992, he was named Assistant Director of the Historic Preservation Program. He assumed his current duties as Director of the State Historic Preservation Office in June of 2003. He serves as Deputy State Historic Preservation Officer for the State of Missouri.

Cydney Millstein
Cydney Millstein is a preservation consultant, architectural historian, and principal/owner of Architectural & Historical Research, LLC, in Kansas City, Missouri, with nationwide experience in the field for 31 years. Her work includes the examination and documentation of buildings and industrial typologies for a variety of clients, both public and private. Ms. Millstein’s honors include the Osmond Overby Award, two National Trust for Historic Preservation Honor Awards, and two George Ehrlich Achievement in Preservation Awards, the U.S. GSA Design Award and the State Historical Society of Missouri Brownlee Fund Award. Her book, Houses of Missouri: 1870-1940, co-authored with Dr. Carol Grove, with a forward by Richard Longstreth, was published by Acanthus Press, NY, in October 2008. She is currently working with Dr. Grove on a book about the landscape architecture firm of Hare and Hare to be published by the Library of American Landscape History (LALH) in 2015. This in-progress publication was just awarded the David R. Coffin Publication Grant through LALH.

Rachel Treanor Norton, CPSM
Rachel Treanor Norton is a recent graduate of the Lee’s Summit Citizens Leadership Academy, a seven-week program designed to bring greater insight into the operations of City government and to prepare participants for greater involvement in the community’s leadership. After graduation from this Academy Rachel wanted to serve on a board and/or commission and in 2013 was appointed by Mayor Randy Rhoades to the Lee’s Summit Historic Preservation Commission (HPC). HPC hosts special events to commemorate Preservation Month, including a number of walking tours downtown and cemetery tours.

In an effort to increase public awareness of the value of historic, architectural and cultural preservation, the Commission hosted an “Arts and Artifacts fair” where members of the community were encouraged to “Share Your Story…Your History” at the fair and later donate their historical items to the new Lee’s Summit Historical Society museum, if desired.

Rachel has prepared various marketing materials including brochures, print ads, press releases, posters and social media campaigns for May Preservation Month. She has attended the Missouri Historic Preservation Conference representing the HPC, and has learned from various speakers and presenters the tricks to making an event memorable.

She is trained as a Certified Professional Services Marketer (CPSM) – and is versed in marketing and event planning and these skills have proved valuable to the HPC. She currently works at Malone Finkle Eckhardt & Collins, Inc., an architectural engineering firm that delivers mechanical, electrical, and plumbing (MEP) engineering designs for a variety of facilities and project types.

Paul J. Novick
Paul J. Novick is a life-long resident of Kansas City and was educated at Kansas State University (B.L. Arch, 1984), and the University of Kansas (M. Arch. Mgmt., 1993). He has directed the landscape architectural practice of BBN since 1992. Paul is known for his expertise in park and recreation planning, having designed over 50 public parks throughout the Midwest including the award-winning 700-acre Legacy Park in Lee’s Summit, Missouri. A talented designer and
accomplished project manager, his work has been recognized by the American Institute of Landscape Architects and the Kansas City Metropolitan Arts Commission.

Nathan Potter
Nathan Potter received his Bachelor of Arts in Political Science from Blackburn College in 2003. He received his J.D. from Tulane Law School 2008 and his LL.M. in tax law from the Washington University School of Law (St. Louis) in 2009. He recently succeeded Ann Perry as Manager of Development Finance with the Missouri Department of Economic Development. In his current position, Mr. Potter helps administer the Missouri Historic, Neighborhood Preservation, and Brownfield Tax Credit Programs. He also serves on the board of directors for Missouri Main Street.

Toni Prawl
Toni Prawl is a native of Missouri who has worked in the historic preservation field at the local, state, and federal levels for more than 25 years. Since 1993, she has been a historic preservation specialist conducting Section 106 review and Section 4(f) evaluations with the Missouri Department of Transportation (MoDOT), Jefferson City. Prior to joining MoDOT, Toni worked for the National Park Service; the University of Missouri-Columbia; and as a consultant. She completed her undergraduate degrees at Northwest Missouri State University, Maryville (B.S./B.S.Sec.Ed.), and graduate programs in the Department of Housing and Interior Design (M.A.) and the Department of Art History and Archaeology (Ph.D.) at the University of Missouri-Columbia. Toni enjoys spending time with her family, restoring their Victorian home, and traveling.

Matthew Prybylski
Mr. Prybylski has more than 21 years of experience in cultural resources management and historic preservation throughout Kentucky and its neighboring states, including over 17 years of experience in supervisory positions. He has functioned as a project manager, field supervisor, and principal researcher, and is expert in all technical aspects of historic architecture survey fieldwork in addition to detailed archival research. Prior to joining AMEC, Mr. Prybylski served as an archivist and historic preservation/architectural historian for the Jefferson County Historic Preservation and Archives office, a position he held for six years. During his tenure Mr. Prybylski assisted in ensuring the integrity of easement and county-owned properties. He has extensive experience with National Register of Historic Places nominations for historic Cold War properties and districts including Section 106 and Section 110 architectural assessments, evaluations, and research. Mr. Prybylski has a strong background in art, and has illustrated historic buildings, structures, and human remains for several publications and special projects. He received a Master’s Degree in Historic Preservation from the University of Kentucky with a focus on cemeteries, historic architecture, and viewshed surveys.

David G. Richardson
David is Chair of the Real Estate & Development Department at Husch Blackwell LLP. His legal practice focuses on real estate development, financing and municipal law. David handles a variety of complex tax credit matters, including state and federal historic tax credits, low income housing tax credits and New Markets Tax Credits. David holds a master’s degree in Historic Preservation from Columbia University, serves as an Advisor to the National Trust for Historic Preservation, and is a Commissioner on the City of St. Louis Preservation Board. In addition to counseling clients, David frequently speaks on land use and real estate issues at conferences and seminars.

John Sandor
Architectural historian in the Technical Preservation Services Branch of the National Park Service for the past sixteen years. He reviews rehabilitation projects seeking certification for federal rehabilitation tax credits, including all those from Missouri and provides assistance to the users of the program and the general public on technical aspects of preservation. A graduate of Carnegie Mellon University in architecture, his experience ranges from working as a carpenter to serving as the architectural coordinator for the West Virginia State Historic Preservation Office. Not getting enough of historic buildings at work he serves as Vice President of the DC Preservation League, Washington’s nonprofit advocate for preservation and is on the board of the Latrobe Chapter of the Society of Architectural Historians.

Duane Simpson
Mr. Simpson has worked in archaeology and cultural resource management for more than 22 years. His major area of training is in archeogeophysics, GIS, and geoarchaeology. He has been actively using geophysical techniques for archaeological applications for over 10 years. During this time he has surveyed over 140 sites that include historic villages, cemeteries, distilleries, and a wide assortment of prehistoric sites. He has served as an instructor at a number of training events, including the Society of Industrial Archaeology, Society of Historic Archaeology Technology Room, the National Center for Preservation Technology Training’s class “Prospection in Depth” at the El Presidio de San Francisco, California in 2009, and a number of archaeological field schools and advocational archaeological groups. He has also presented dozens of papers at international, national, and
FEATURED SPEAKERS (continued)

regional archaeological and preservation conferences on the application of geophysics and technology within the realm of advancing archaeological practice.

Kathy Smith
Kathy Smith is the President Lee's Summit Historical Society and Chairperson of the Lee’s Summit Historic Preservation Commission. She works with a board of directors to manage the Lee's Summit Historical Society and the Lee's Summit Historical Society Museum which are 501(c)(3) (non-profit organization) that have been in operation since 1972. Kathy is dedicated to preserving the community's rich cultural heritage and is instrumental in organizing and promoting events that satisfy the curiosities of all who are interested in Lee's Summit's fascinating past. The museum is just one of these venues. The Lee's Summit Historical Society's museum first opened in 1991 and is currently in the South side of the City's 1905 train depot and houses a number of historic artifacts, maps, and photos of early Lee's Summit.

For over a decade, Kathy has participated in the Lee’s Summit Historic Preservation Commission which hosts special events to commemorate Preservation Month, including a number of walking tours downtown and cemetery tours. In May 2014 the Commission will host an “Arts and Artifacts fair” where members of the community are encouraged to “Share Your Story....Your History” at the fair and later donate their historical items to the new museum if desired.

Kathy helped found the Graves/Hale Historic Preservation Award was established by the Lee’s Summit Historic Preservation Commission. The award was inspired by the dedicated efforts of Frank Graves and Don Hale who enthusiastic local historians. The Historic Preservation Commission presents this annual award to individuals and/or organizations that exemplify such contribution to historic preservation. Awards are presented for outstanding contribution to the historic, architectural, or aesthetic character of Lee’s Summit, a commitment to interpreting, retaining and promoting the preservation and adaptive reuse of buildings, districts, structures and cultural landscapes, and innovation in the interpretation of historic preservation and enhancement of Lee’s Summit’s heritage.

Kathy’s mission is to inspire curiosity and foster learning about Lee's Summit's past by providing engaging, individual, and unique experiences for the community. She is an amazing asset to the community and to preserving local and regional history throughout Jackson County, Missouri.

Shawn Whitney
A former member of Husch Blackwell’s Real Estate, Development & Construction team and Chair of the firm’s Housing team, Shawn focuses his legal acumen on housing and redevelopment matters. Recently, Shawn was made partner at Spencer Fane Britt and Browne LLP. He advises developers in the creative application of federal and state low income and historic tax credits, as well as other development incentives, as a catalyst for multimillion-dollar projects that involve affordable housing, historic rehabilitation, student housing, hotels, mixed-use and other commercial development. His forward thinking counsel has assisted for-profit and nonprofit clients with structuring layered transactions, federally insured loans and tax-exempt bond financed deals. He also represents developers in tapping public financing tools such as tax abatements, community improvement districts, transportation development districts and tax increment financing districts.

Keith Winge
Keith worked in the hospitality industry for the past 20 years before joining the Main Street family in Excelsior Springs where he was part of the founding members of the Downtown Excelsior Partnership, the Main Street organization working to revitalize downtown Excelsior Springs. He was later hired as the Executive Director and served in that capacity for four years before joining Missouri Main Street Connection.

Bradley Wolf
Bradley is the President of Missouri Preservation. He has also been the City Historic Preservation Officer for Kansas City, Missouri since 2000. He oversees the operations of the Historic preservation Office, including the review for Certificates of Appropriateness applications for properties listed on the Kansas City Register of Historic Places, performing Section 106 review for HUD funded projects, and overseeing the implementation of the historic resource survey plan as well as the city’s preservation plan.

Barbara Wyatt, ASLA
Barbara Wyatt is a historian for the National Park Service, National Register and National Historic Landmarks programs. She is the landscape specialist for both programs. Barbara is a landscape architect, licensed in Wisconsin, where she practiced for several years with a focus on historic landscape research, planning, and design. At the Wisconsin state historic preservation office, Barbara was the survey and planning coordinator for a number of years, with stints as the National Register and CLG coordinator. Prior to joining NPS, Barbara was the historic preservation planner for the city of Frederick, Maryland.
**REGISTRATION**

Register for 2014 Missouri Preservation Conference online at [www.preservemoconference.org](http://www.preservemoconference.org)

<table>
<thead>
<tr>
<th>REGISTRATION OPTIONS AND RATES</th>
<th>Regular</th>
<th>Late</th>
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</thead>
<tbody>
<tr>
<td>Historic Building Development or Section 106 Workshop</td>
<td>$185</td>
<td>$250</td>
</tr>
<tr>
<td>Monday, October 6th [Includes snacks, lunch, and evening events for that day only]</td>
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<tr>
<td>One Day Rate for Tuesday, October 7th</td>
<td>$95</td>
<td>$145</td>
</tr>
<tr>
<td>[Includes October 7th sessions, tours, snacks, lunch, evening events, as well as October 6th evening events]</td>
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<tr>
<td>One Day Rate for Wednesday, October 8th</td>
<td>$95</td>
<td>$145</td>
</tr>
<tr>
<td>[Includes October 8th sessions, tours, snacks, lunch, as well as October 7th evening events]</td>
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</tr>
<tr>
<td>General Conference Registration October 7th-8th</td>
<td>$185</td>
<td>$250</td>
</tr>
<tr>
<td>[Includes sessions, tours, snacks, and luncheons Oct.7-8, and evening events Oct. 6-7]</td>
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<tr>
<td>Full Conference: Historic Building Development or Section 106 Workshop PLUS General Conference October 6th-8th</td>
<td>$320</td>
<td>$400</td>
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<tr>
<td>[Includes all sessions, tours, workshops, snacks, luncheons and evening events]</td>
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<tr>
<td>Student Admission for Full Conference (all days)</td>
<td>$150</td>
<td>$225</td>
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<tr>
<td>[Includes all sessions, tours, workshops, snacks, luncheons and evening events--must be FULL TIME STUDENT]</td>
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<tr>
<td>MEMBER DISCOUNT</td>
<td>-$20</td>
<td>-$20</td>
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<tr>
<td>[Current Missouri Preservation members receive $20 discount off registration price]</td>
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<tr>
<td>Spouse/Guest/Exhibitor’s Meal Ticket</td>
<td>$75</td>
<td>$85</td>
</tr>
<tr>
<td>[Includes luncheons and evening events for guest NOT attending conference]</td>
<td></td>
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<td>Total</td>
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</table>

**Important!** The deadline for Regular Registration is Monday, September 22 by 9:00 am. Any registrations received after that time will be subject to the Late Registration fees. Lunches for late registrants will not be guaranteed. Final Deadline (receipt of mail-in, fax, and online registration) is Tuesday, September 30 by 5:00 pm. Anyone registering after that, must do so on-site and will also be subject to the late registration fee.

For additional information, to check your membership status, or to have a registration form mailed or faxed to you please contact: Missouri Preservation  
Attn: Katie Graebe  
320 First Street  
Boonville, MO 65233  
660-882-5946 (phone)  
660-882-3968 (fax)  
email: missouripreservation@yahoo.com
# 2014 Conference Agenda at a Glance

## MONDAY: October 6, 2014

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>7:00 am – 8:00 am</td>
<td>Tradeshow Set-up</td>
</tr>
<tr>
<td>8:00 am - 5:00 pm</td>
<td>Registration and Exhibits</td>
</tr>
<tr>
<td>8:00 am - 5:00 pm</td>
<td>Tradeshow &amp; Exhibits</td>
</tr>
<tr>
<td>9:00-5:00</td>
<td>Historic Building Development Workshop-Advanced Training</td>
</tr>
<tr>
<td>2:00-5:00</td>
<td>National Park Service Workshop on Historic Tax Credit Applications</td>
</tr>
<tr>
<td>9:00-5:00</td>
<td>Section 106 Review and Compliance Workshop-Advanced Training</td>
</tr>
<tr>
<td>5:00-6:00</td>
<td>Walking Tour: Elms Blvd. and St. Luke's Episcopal Church</td>
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<tr>
<td>6:00-7:30</td>
<td>Networking Social with Exhibitors at The Elms, Regent Room</td>
</tr>
</tbody>
</table>

## TUESDAY: October 7, 2014

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>9:00-10:15</td>
<td>Keynote Address: Emilie Evans A Seat at the Table: Preservation and Rightsizing in Legacy Cities</td>
</tr>
<tr>
<td>10:45-12:00</td>
<td>Session 1A: Brick and Martyrs: Fighting for Brick Streets</td>
</tr>
<tr>
<td>10:45-12:00</td>
<td>Session 1B: Cleaning Historic Masonry &amp; Session 1B: Selecting Roofing Materials: New Options</td>
</tr>
<tr>
<td>10:45-12:00</td>
<td>Session 1C: Modern Expressionism: Free Form Concrete Architecture</td>
</tr>
<tr>
<td>12:15-1:30</td>
<td>State of Preservation Luncheon at the Elms</td>
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<tr>
<td>1:45-3:00</td>
<td>Session 2A: Involving the Public in Section 106</td>
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<tr>
<td>1:45-3:00</td>
<td>Session 2B: Downtown Excelsior Springs Renaissance</td>
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<tr>
<td>1:45-3:00</td>
<td>Session 2C: Get your Word Out: News Writing Skills</td>
</tr>
<tr>
<td>3:30-4:45</td>
<td>Session 3A: Kansas City Park System: Listing an Historic Landscape</td>
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<tr>
<td>3:30-4:45</td>
<td>3B Guided Walking Tour: Downtown as a Main Street Success</td>
</tr>
<tr>
<td>3:00-8:00</td>
<td>Walking Tour: Exploring Historic Downtown Excelsior Springs</td>
</tr>
<tr>
<td>5:00-7:00</td>
<td>Evening Reception &amp; Tour at the Hall of Waters</td>
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<tr>
<td>Time</td>
<td>Event</td>
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<tr>
<td>8:00 – 12:00</td>
<td><strong>Bus Tour:</strong> Watkins Woolen Mill State Park and Jesse James Farm &amp; Museum</td>
</tr>
<tr>
<td>8:30-9:45</td>
<td><strong>Session 4A:</strong> Showcasing History: Celebrating Preservation Month</td>
</tr>
<tr>
<td>8:30-9:45</td>
<td><strong>Session 4B:</strong> Green Rehabs: Sustainable Options for Historic Homes</td>
</tr>
<tr>
<td>10:15-11:30</td>
<td><strong>Session 5A:</strong> Preserving Ste. Genevieve: The Role of the Colonial Dames</td>
</tr>
<tr>
<td>10:15-11:30</td>
<td><strong>Session 5B:</strong> Keeping Relevant: Modest Reforms for Standards and Policies in St. Louis</td>
</tr>
<tr>
<td>12:00 – 1:30</td>
<td><strong>Preservation Legacy Awards Luncheon at the Montgomery</strong></td>
</tr>
<tr>
<td>2:00-3:15</td>
<td><strong>6A Bus Tour:</strong> Exploring Historic Excelsior Springs</td>
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<tr>
<td>2:00-3:15</td>
<td><strong>Session 6B:</strong> Marbleizing Techniques</td>
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<tr>
<td>2:00-3:15</td>
<td><strong>Session 6C:</strong> Cultural Resources and Technology at Camp Clark</td>
</tr>
<tr>
<td>3:45-5:00</td>
<td><strong>7B Walking Tour:</strong> Fishing River Trail &amp; Superior Pagoda Restoration</td>
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<tr>
<td>3:45-5:00</td>
<td><strong>Session 7A:</strong> Is it a Hardship?</td>
</tr>
<tr>
<td>3:45-5:00</td>
<td><strong>Session 7C:</strong> Saving One-Room Schools</td>
</tr>
</tbody>
</table>
AMEC Environment & Infrastructure, Inc.
Husch Blackwell, LLP
Karen Bode Baxter, Preservation Specialist
Marsh & Company, P.A., Certified Public Accountants
Novogradac & Company, LLP
Rosin Preservation, LLC
St. Louis Equity Fund, Inc./ Kansas City Equity Fund, LLC
Society of Architectural Historians, St. Louis Chapter

Brown Smith Wallace, LLC
Commerce Bank
Debbie Sheals, Historic Preservation Consultant
Forsyth Engineering, Inc.
Foutch Brothers, LLC
Huebert Builders, Inc.
Melman, Alton, & Company, LLC
Quaker Windows & Doors
R.G. Ross Construction Co., Inc.
RubinBrown, LLP, CPAs and Business Consultants
Ward Architecture, LLC
Wollenberg Building Conservation, LLC